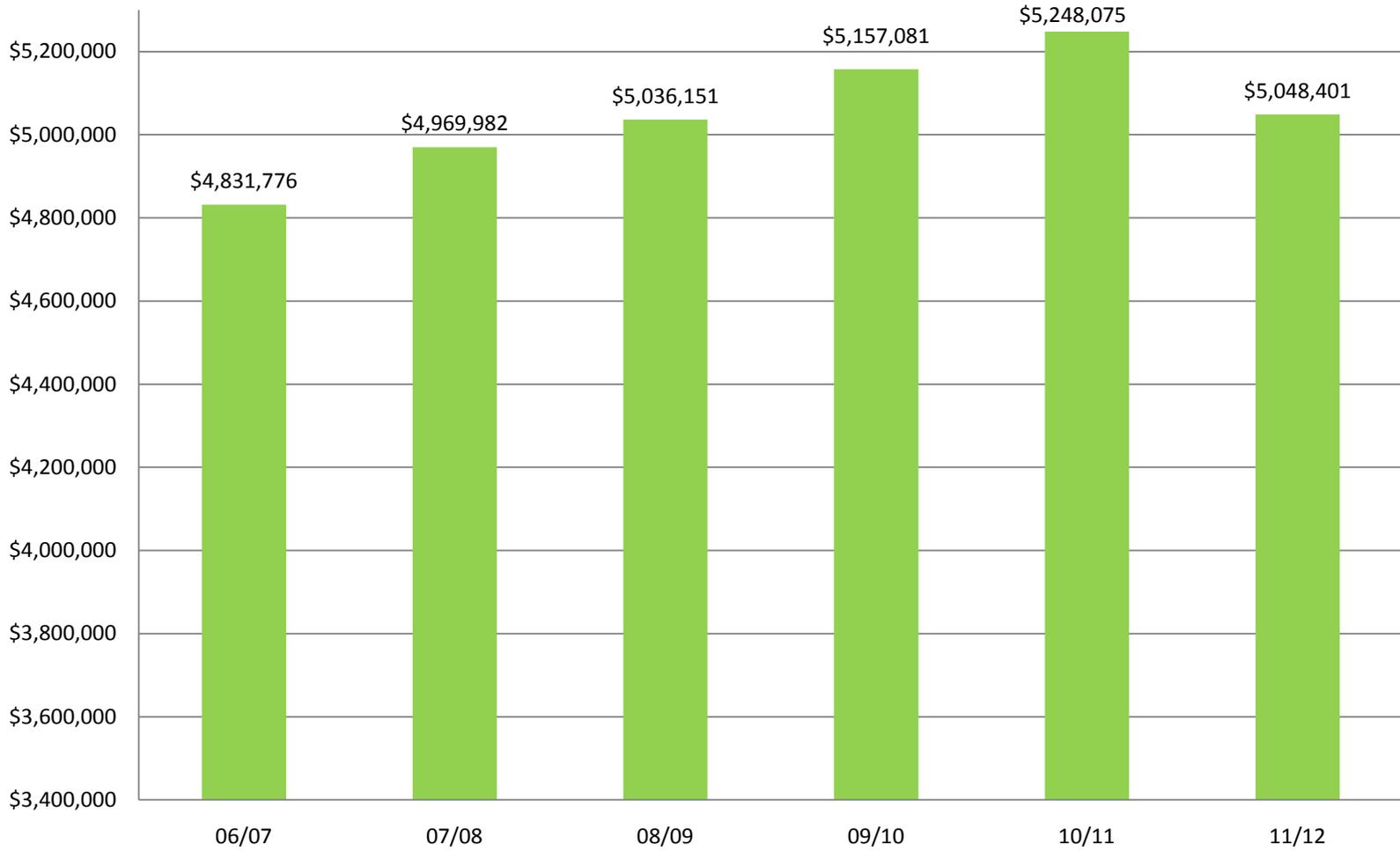


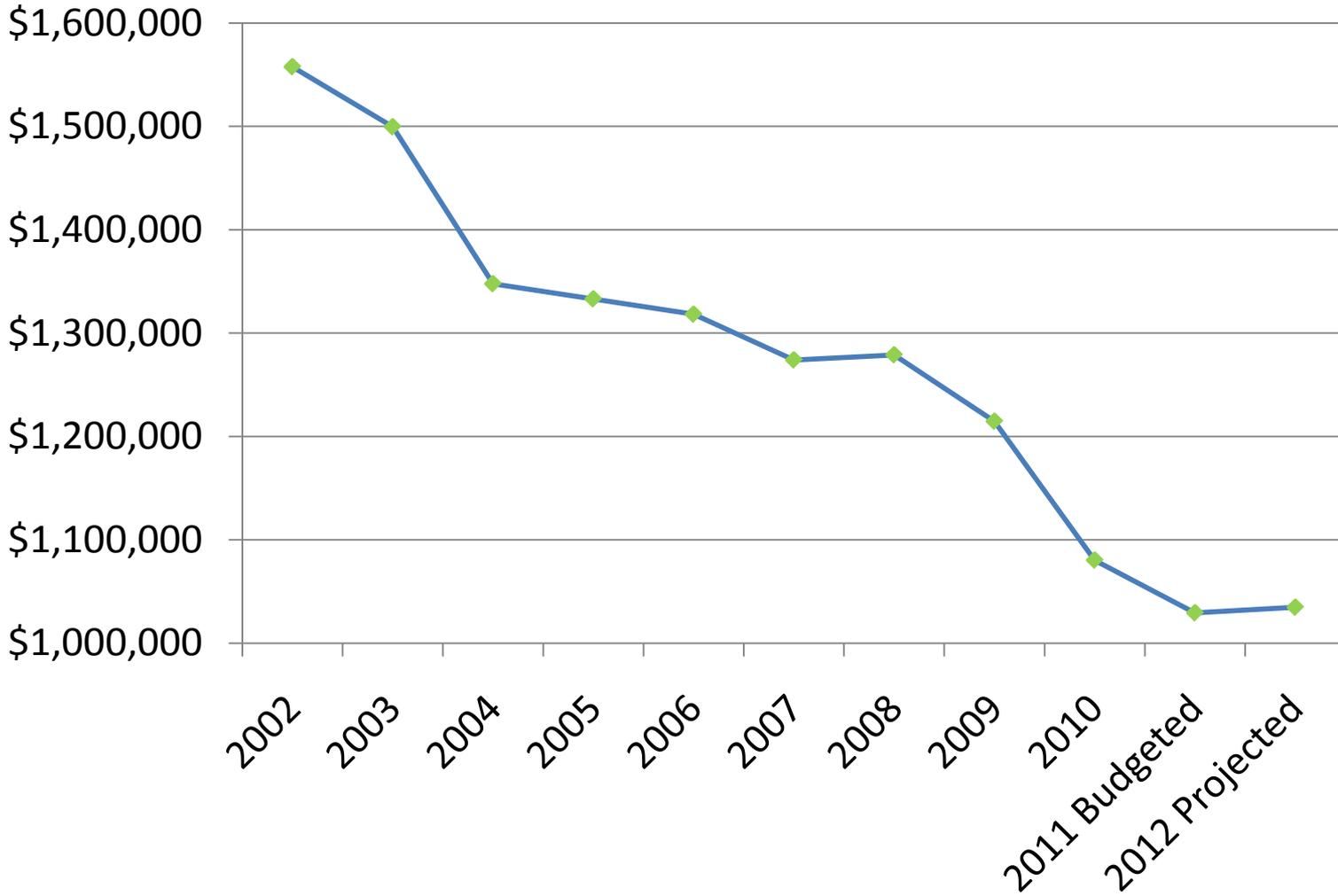


## **BUDGET PRESENTATION**

# Property Tax Revenue



# State Shared Revenue



# History of Budgeted Expenditures

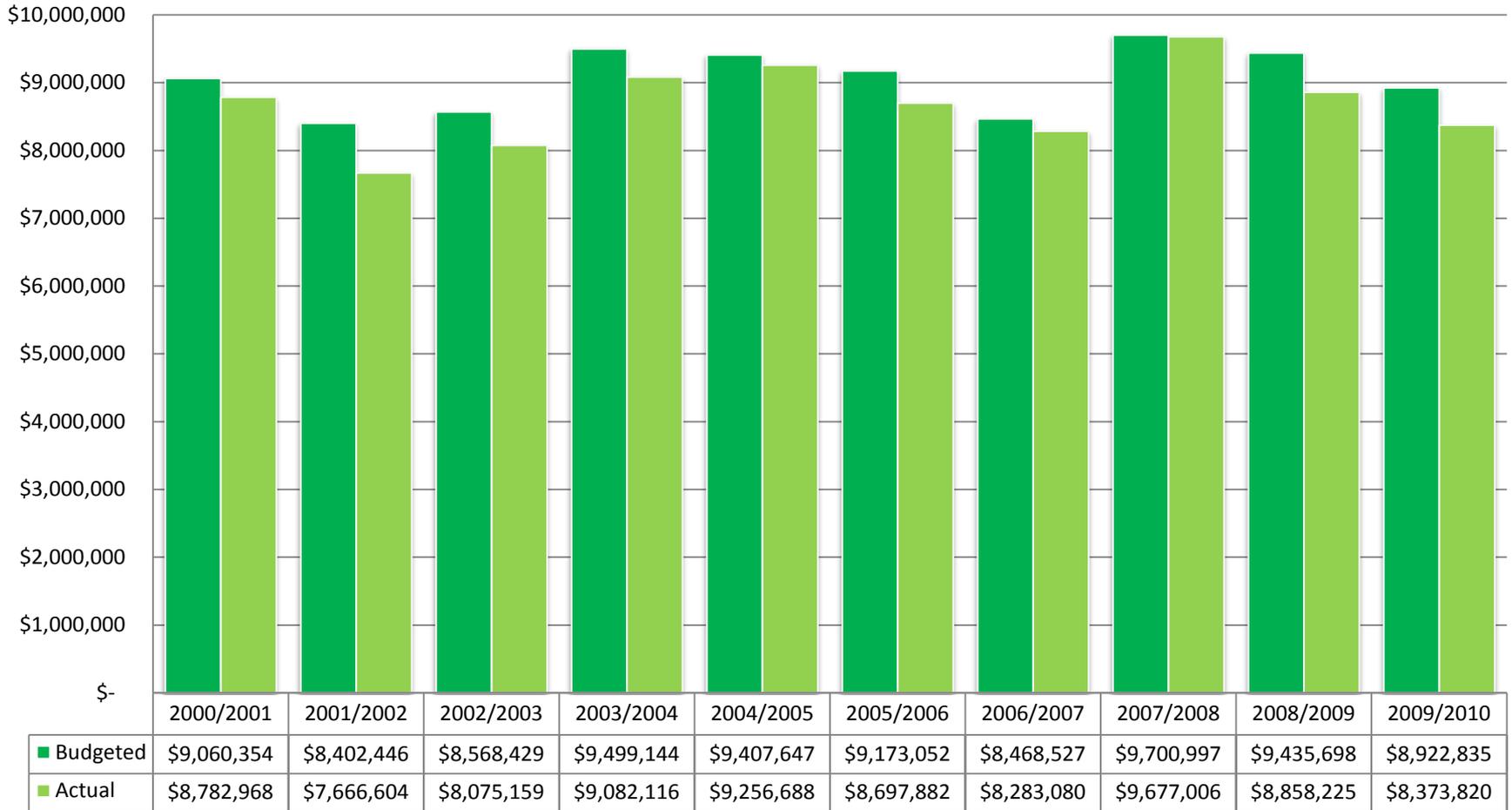


\* Excludes \$500,000 one-time MERS lump sum contribution from General Fund

# Expenditure Reductions

- Reduction of staff (2005-2011)
  - 100 Full Time Equivalents (FTE) in 2004
  - 83 FTE in 2011 (17% reduction)
- Collaboration for Dispatch Services (2007)
- Adjustments to Health Insurance (2005-2011)
  - Higher Co-pays
  - Increased Deductibles
  - Switched to HMO from POS
  - Offered HSA
  - Required Employee Contributions

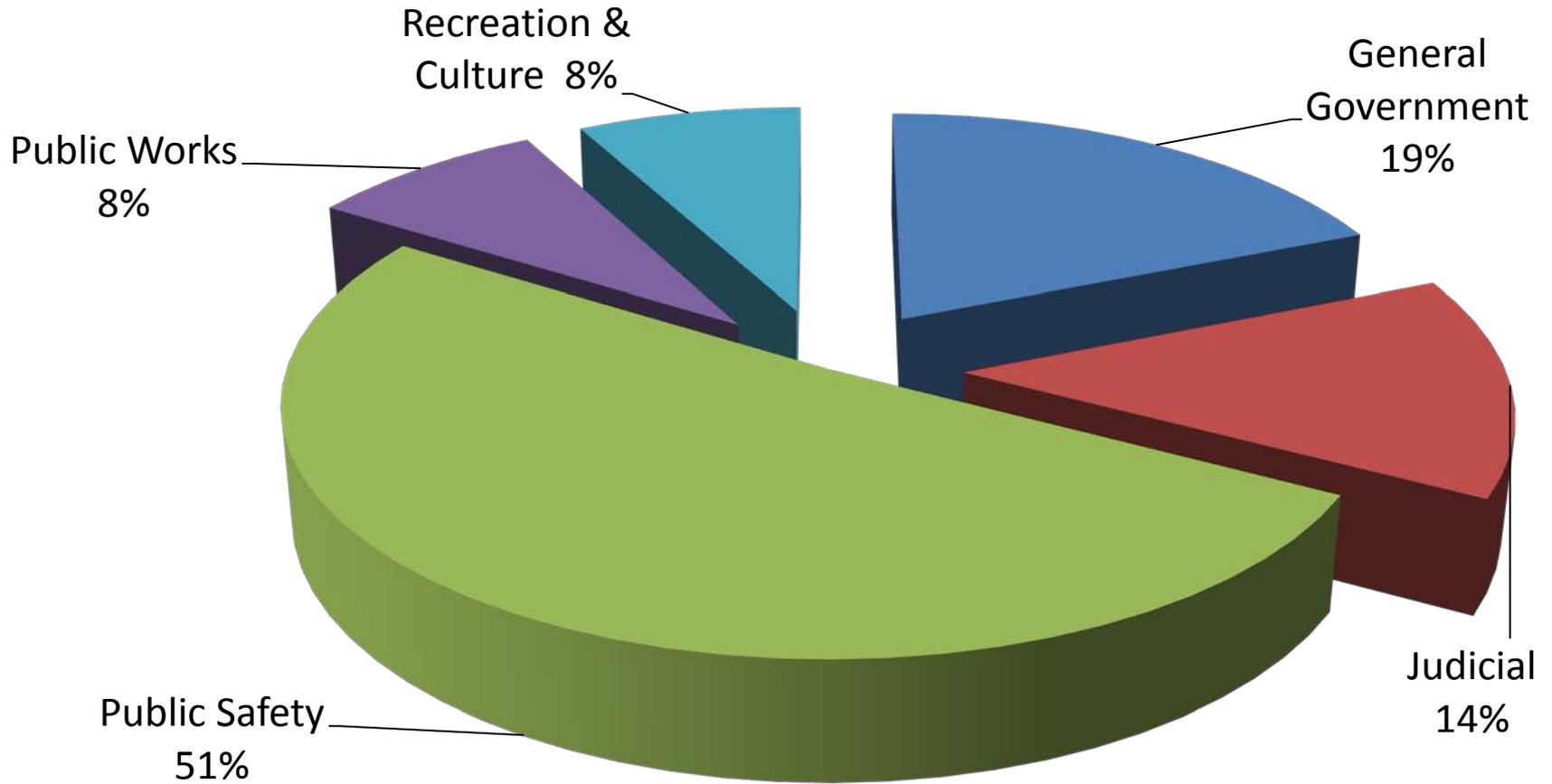
## Expenditures - Budgeted vs. Actual



# 11/12 Budget Highlights

- Revenue:
  - Decrease of 3.8% from current fiscal year
  - In the last 3 years, property values have declined by approx 10%
  - In the last 9 years, state revenue sharing has declined by approx 35%
- Expenditures:
  - Increase of .01% (\$11,491) over current fiscal year
  - Eliminated one full time Fire Fighter/EMS position
  - Reduced one full time Probation Dept position to part time
  - Union pay freeze and 10% Health Care Contribution

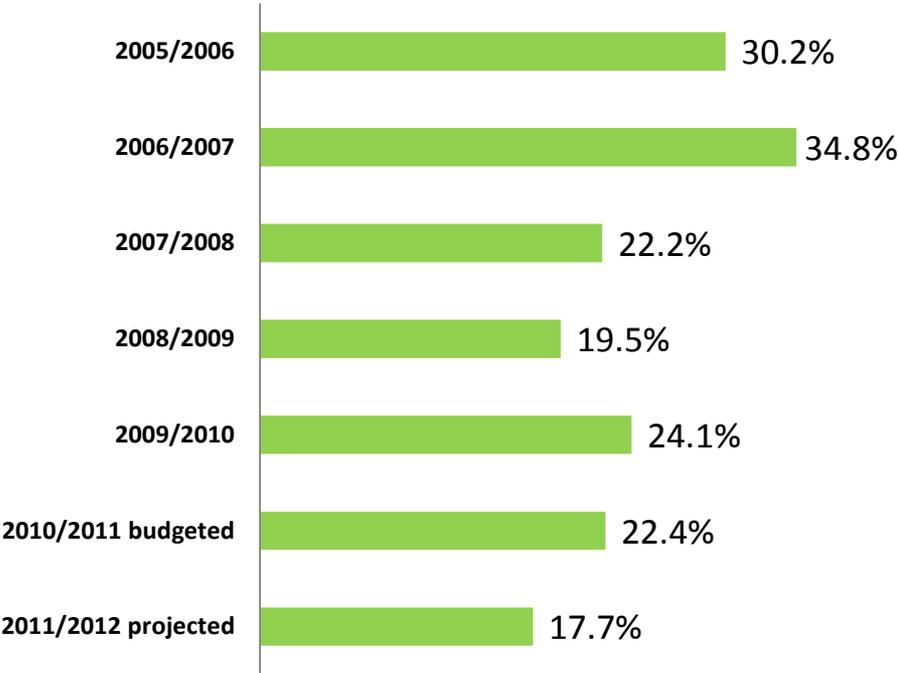
# General Fund Expenditures by Function



# Fund Balance

## 5 Year Fund Balance as a Percentage of Expenditures

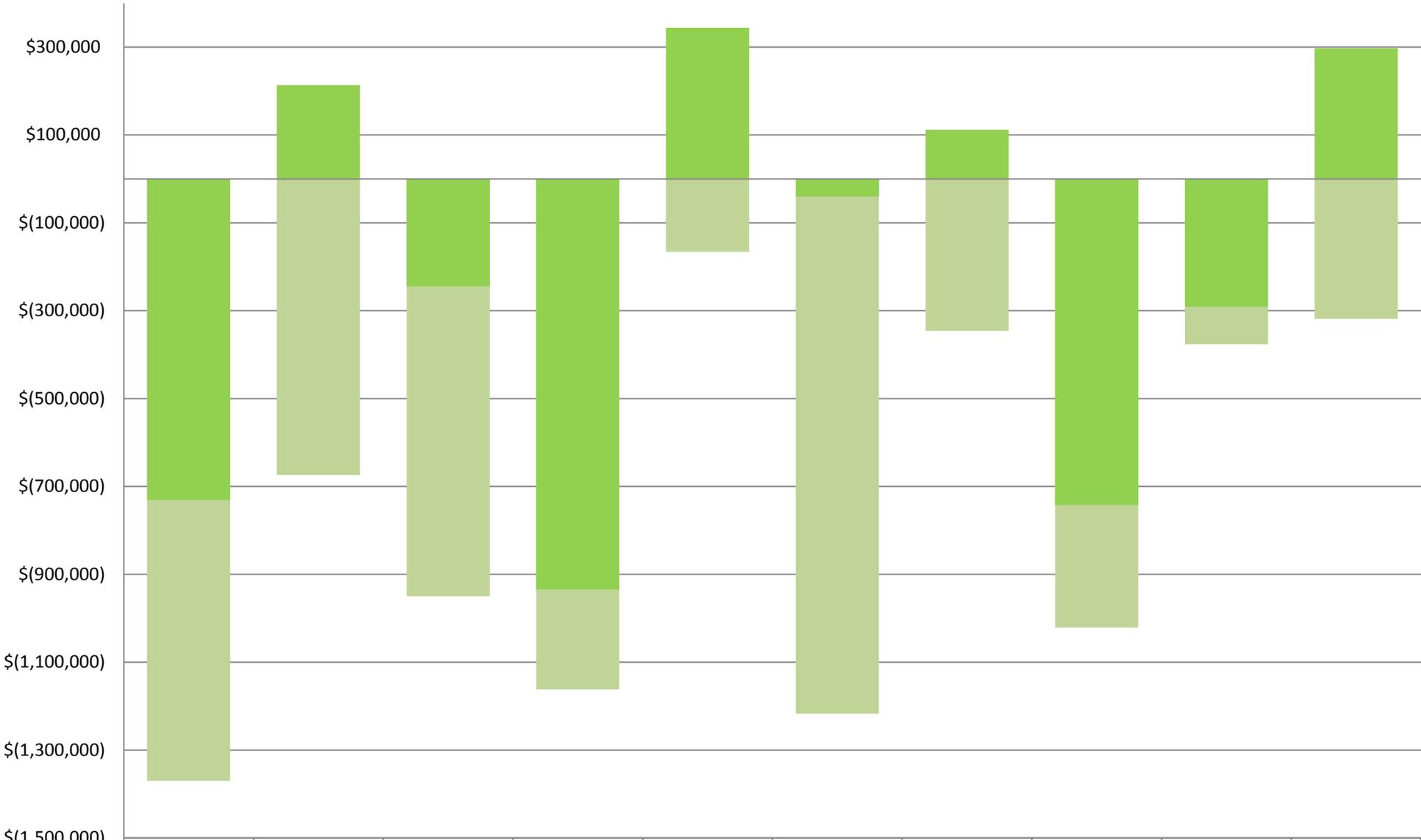
### Unreserved



## Projected Fund Balance 11/12

Estimated Beginning Fund Balance	\$1,960,795
Plus: Budgeted Revenues	\$ 8,418,620
Less: Budgeted Expenditures	<u>\$ 8,818,251</u>
Projected Ending Fund Balance	<u>\$ 1,561,164</u>
(17.7% of Budgeted Expenditures)	

# Deficits - Budgeted vs. Actual



	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10
Budgeted	\$(1,370,025)	\$(673,827)	\$(950,072)	\$(1,162,052)	\$(165,751)	\$(1,217,020)	\$(345,829)	\$(1,020,942)	\$(376,752)	\$(318,170)
Actual	\$(730,800)	\$213,536	\$(244,682)	\$(934,733)	\$344,234	\$(40,296)	\$112,084	\$(742,341)	\$(290,564)	\$297,161

# For every dollar you pay in property taxes

City of Grandville	\$0.27
State Education	\$0.18
Kent County	\$0.16
Grandville Public School	\$0.15
Kent Intermediate School	\$0.14
GR Community College	\$0.05
Transit	\$0.03
Kent District Library	\$0.02

Grandville's portion of all property taxes collected is 27%  
For an average residential home City taxes are \$582  
Or \$48.50 per month for:

- 24 hour Police, Fire, and EMS protection
- Parks, bike trails, ball fields, and Cemetery
- Paved and well maintained city streets and sidewalks
- Library
- Well planned and zoned community
- Community economic development and promotion
- Professional Management

# Future Budget Concerns

- Potential for further reduction in property tax values
- Further decreases in State Revenue Sharing
- Reduced excess fund balance
- Increased Health Care Cost
- Increasing Pension costs
- Commercial Tax Appeals
- Unknown future expenses
- Deferred Capital Projects